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Considerations for Your Medicare Advantage Medical-Surgical Vision Solution

HealthScape Advisors is pleased to introduce this Executive Briefing focused on the importance of actively managing spend for intravitreal injections that treat serious eye conditions prevalent within Medicare Advantage (MA) plans' membership populations. In this briefing, we will cover the prevalence of serious eye conditions and the use of intravitreal injections, a procedure that administers medication directly into the eye to treat these conditions. We will also highlight some key capabilities and strategies that health plans can consider to successfully address rising drug spend with a focus on intravitreal injections. MA plans must consider both insourced and outsourced solutions to ensure an optimal path forward.

GROWING PREVALENCE OF OPHTHALMIC CONDITIONS

The rates of age-related ophthalmic conditions, such as macular degeneration, diabetic retinopathy, presbyopia and more, are climbing in the United States. While the higher expected prevalence rates are primarily driven by changes in the age distribution of the population, these prevalence rates are also impacted by shifts in overall health status, including specific conditions like diabetes. Individuals with diabetes are at an increased risk of developing certain ophthalmic conditions, and

FIGURE 1: EXAMPLE OPHTHALMIC CONDITION PREVALENCE



the number of seniors diagnosed with diabetes is expected to increase from 9.2M in 2014 to 29.9M by 2050.

Some age-related ophthalmic conditions can be easily treated with non-invasive options. For example, presbyopia—the gradual loss of the ability to focus on nearby objects—is addressed through reading glasses. Presbyopia, and the seemingly endless collection of "cheaters" placed strategically around the house, is commonplace for many seniors. Other conditions, such as cataracts or serious dry eye, may require surgical intervention but can typically be successfully resolved. Certain retinal diseases, including wet age-related macular degeneration, diabetic retinopathy, macular edema and retinal vein occlusion, may require treatment with intravitreal, or intraocular, injections. Left untreated, these conditions can result in significantly impaired vision and possible eventual blindness. The primary focus of this discussion includes these conditions and their treatments.

FIGURE 2: OVERVIEW OF AGE-RELATED OPHTHALMIC CONDITIONS TREATED WITH INTRAVITREAL INJECTIONS

Wet Age-Related Macular Degeneration	Diabetic Retinopathy	Macular Edema	Retinal Vein Occlusion
Abnormal blood vessels leak fluid into the macula causing loss of central vision	Progressive damage to blood vessels in the retina due to high blood sugar levels	Build-up of fluid in the macula causing swelling and thickening, which distorts vision	Blockage of blood flow from the retina causing hemorrhage and blurring or loss of vision
Illustrative Effect on Vision	Illustrative Effect on Vision	Illustrative Effect on Vision	Illustrative Effect on Vision
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THE BENEFITS OF ANTI-VEGF TREATMENTS

Only 15 years ago, wet aged-related macular degeneration was considered an irreversible disease. Left untreated, most individuals affected with wet aged-related macular degeneration <u>would</u> <u>become functionally blind within approximately two years</u>.

Today, anti–vascular endothelial growth factor (anti-VEGF) therapies stabilize, and can even improve, vision in individuals with several retinal conditions. Anti-VEGF treatments stabilize vision in 90% of individuals and improve vision in about one out of three individuals.

There is no question that intravitreal injections of anti-VEGFs have revolutionized the treatment and management of serious retinal diseases, including those shown above.

MOST FREQUENTLY PRESCRIBED ANTI-VEGF TREATMENTS

The two most prescribed options—Eylea® and Lucentis®—are manufactured and packaged specifically for injection into the eye to treat serious eye conditions. Another common treatment—

Figure 3: VEGF and Anti-VEGFs

What is VEGF?

VEGF (vascular endothelial growth factor) is a protein that produces new blood vessels when the body needs them.

How does VEGF cause eye disease?

When the body produces too much VEGF, abnormal blood vessels can grow in the eyes.

What do anti-VEGFs do?

Anti-VEGFs block VEGF proteins and slow the growth of blood vessels in the eye.

How are anti-VEGFs administered?

Anti-VEGFs must be injected by a qualified clinician via syringe into the vitreous (i.e., an intravitreal injection).

Avastin®—is a biologic approved to treat several cancers but is also used off-label to treat serious eye conditions. Avastin® is not originally packaged as an intravitreal injection and is typically sent to a specialty pharmacy to be repackaged before distribution to vision providers (e.g., ophthalmologist). A fourth treatment—Beovu®—hit the market in late 2019 and offers a less frequent dosage schedule than its peers.

The cost of each of these treatments varies significantly. For example, Eylea® and Lucentis® are two of the most significant Medicare Part B drug spend drivers in the market. In 2018, Medicare Part B drug spending on Eylea® and Lucentis® topped \$3.8B and accounted for 12.1% of all Medicare Part B drug spending. In fact, Eylea® has been <u>the most expensive Medicare Part B drug in terms of total spending since 2015</u>. Avastin®, on the other hand, may be a more cost effective alternative at about <u>\$50 per treatment for serious eye</u> conditions.

Patient economics is only one of many factors, including treatment protocols and disease progression, that providers must consider when determining the optimal anti-VEGF drug.

FIGURE 4: OVERVIEW OF ANTI-VEGF TREATMENT OPTIONS¹

	Avastin [®]	Lucentis [®]	Eylea®	Beovu [®]
	bevacizumab	ranibizumab	Aflibercept	brolucizumab
Manufacturer, Approval	Genentech	Genentech	Regeneron	Novartis
Date	2004	2006	2011	2019
Approved Drug Uses	Biologic for	Certain serious	Certain serious	Certain serious
	treating cancer ¹	eye conditions	eye conditions	eye conditions
Packaging and Accessibility	Repackaged by	Manufactured	Manufactured	Manufactured
	specialty	as an eye	as an eye	as an eye
	pharmacies	injectable	injectable	injectable
2018 Medicare Part B Total Spending	N/A²	\$1.2B	\$2.6B	N/A ³
Estimated Cost per Treatment	\$50 - \$100	\$1,700 - \$1,800	\$1,800 - \$1,900	N/A

HOW CAN MA PLANS ADDRESS INTRAVITREAL DRUG SPEND TREND?

Many MA plans are taking notice of spend trend on intravitreal injections used to treat serious eye conditions. There are several strategies that MA plans should consider implementing to address this spend trend, three of which we have highlighted in Figure 5 below.

Strategy	Strategy Description
Develop actionable profiles	Leverage retrospective claims data to develop practice and provider profiles
	Illustrate treatment patterns and outcomes compared to peer benchmarks
	Provide actionable insight and identify opportunities for behavior change
	Deploy targeted provider education related to anti-VEGF treatment options
	Hold peer-to-peer discussions on practice and provider patterns
ALIVIA	CMS began allowing MA plans to implement step therapy for new prescriptions for <u>physician-administered</u> and other Part B drugs in 2019
	 Implement step therapy protocols and medical policies that could drive down spending on treatment of serious eye conditions
Implement step therapy protocols	
(Å)	• Develop value-based provider arrangements for certain Part B drugs, including anti-VEGF drugs
	• Potential to decrease overall cost of care for serious eye conditions treated with intravitreal injections without impacting outcomes
Consider value-based provider arrangements	May also decrease member cost-sharing, ultimately generating member savings
for Part B drugs	

FIGURE 5: OVERVIEW OF HOW MA PLANS ADDRESS INTRAVITREAL DRUG SPEND

Notes: (1) Avastin is an FDA-approved biologic for treating cancer that is frequently used off-label to treat conditions of the eye (2) Avastin's 2018 Medicare Part B Spending and Dosage Units are not included as they are reflective of all uses and are not limited to spend related to the treatment of serious eye conditions. (3) Beovu was brought to market in 2019 and there are no 2018 part B spending figures.

CONSIDERATIONS FOR AN EFFECTIVE MA MEDICAL-SURGICAL VISION SOLUTION

As treatment options for ophthalmic conditions continue to become more sophisticated, the core set of capabilities needed to effectively manage medical-surgical vision and address Part B drug spend trend are also evolving. Looking to the future, MA plans must critically evaluate whether the best path forward is investment in internal capabilities and expertise to effectively manage medical-surgical vision or a partnership with a managed vision care plan specializing in this space.

FIGURE 6: EXAMPLE CAPABILITIES NEEDED TO EFFECTIVELY MANAGE MEDICAL SURGICAL VISION SPEND				
Functional Area	Capability			
Network Development	 Provider network that delivers adequate access to all vision provider specialty and sub-specialty types (e.g., retinal specialists) Flexible provider contracting tools that allow for implementation and management of variable value-based provider arrangements 			
	 Robust and coordinated provider education strategy capable of delivering actionable, meaningful, and convenient content Provider relations resources located in key geographies to deliver in-person content and education 			
Network Management				
	 Optometry and ophthalmology expertise on-staff to monitor clinical innovation and develop and manage medical policies Step therapy protocols for physician-administered and other Part B drugs to rationalize spending 			
Medical Management	• Care management resources specializing in serious eye conditions to educate members on disease prevention and treatment options			
Data Analytics	 Detailed ophthalmic reporting by spend category, such as Part B drugs, therapies, and surgical procedures Well-designed practice and provider profiles that analyze and benchmark utilization and deliver actionable insight 			



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HEALTHSCAPE CAN HELP.

Ensuring MA plans have the appropriate capabilities, strategies and partners to manage intravitreal injection spend trend is critical, especially as clinical advancements continue and drug costs rise. Reach out to see how HealthScape can help you understand and evaluate opportunities to address intravitreal injection spend trend.

Contact Brian Goetsch for more information.